This is a joint press release by InPost S.A. ("InPost" or the "Company") and IS Iris Lux Bidco S.à r.l. (the "Offeror"). This joint press release is issued pursuant to the provisions of Section 16, paragraphs 1 and 2 and Section 17 paragraph 1 of the Netherlands Decree on Public Takeover Bids (Besluit openbare biedingen Wft) (the "Decree") in connection with the recommended public offer by the Offeror for all the issued and outstanding share capital of InPost (the "Offer", together with the transactions contemplated in connection therewith the "Transaction"). This press release does not constitute an offer, or any solicitation of any offer, to buy or subscribe for any securities in the Company. Any offer will be made only by means of an offer memorandum (the "Offer Memorandum") approved by the Dutch Authority for the Financial Markets (Autoriteit Financiële Markten) (the "AFM") which has been published on 22 May 2026, and subject to the restrictions set forth therein. Terms not defined in this joint press release will have the meaning as set forth in the Offer Memorandum. This joint press release is not for release, publication or distribution, in whole or in part, in or into, directly or indirectly, any jurisdiction in which such release, publication or distribution would be unlawful.

Offer for InPost declared unconditional

Amsterdam & Luxembourg, 23 September 2026 – The Offeror and InPost are pleased to jointly announce that, given all Offer Conditions have been satisfied, the Offeror declares the Offer unconditional (*doet gestand*). Settlement will take place on 30 September 2026, on which date the Consideration of EUR 15.60 (cum dividend) per Tendered Share will be paid. Shareholders who have not yet tendered their Shares may tender their Shares during the Post-Acceptance Period ending on 7 October 2026, at 17:40 hours CEST.

Tender results

During the Offer Period, which expired on 18 September at 17:40 hours CEST, 448,981,978 Shares were tendered under the Offer, representing approximately 89.81% of InPost's issued and outstanding share capital.

Acceptance

The Offeror accepts all Shares that have been validly tendered (or defectively tendered, provided that such defect has been waived by the Offeror) and not validly withdrawn in accordance with the procedures set out in Section 5.4.5 (*Withdrawal Rights*) of the Offer Memorandum. The Offeror has the right (but not the obligation) to accept any tender of Shares pursuant to the Offer, even if such tender has not been made in compliance with the terms and conditions of the Offer.

Settlement

Settlement will occur and payment of the Consideration for each Tendered Share will be made on 30 September 2026 (the "**Settlement Date**"). The Offeror cannot guarantee that Shareholders holding Shares through an Admitted Institution will actually receive payment on the Settlement Date. Following Settlement, the Offeror will hold 448,981,978 Shares, representing approximately 89.81% of the issued and outstanding shares of InPost.

Upon Settlement, the changes to the composition of the Supervisory Board, as approved by the general meeting of InPost on 29 June 2026, will become effective.

Post-Acceptance Period

The Offeror hereby announces that Shareholders who did not tender their Shares during the Offer Period may tender their Shares on the same terms and subject to the same conditions and restrictions as the Offer, during the post-acceptance period (*na-aanmeldingstermijn*) which will start tomorrow, 24 September 2026, at 09:00 hours CEST, and end on 7 October 2026, at 17:40 hours

CEST (the "**Post-Acceptance Period**"). Please see section 5.11 (*Potential Post-Acceptance Period (na-aanmeldingstermijn)*) of the Offer Memorandum for additional information.

The Offeror will publicly announce the results of the Post-Acceptance Period and the total number and total percentage of Shares to be held by it, in accordance with Article 17, Paragraph 4, of the Decree, ultimately on the third (3rd) Business Day following the last day of the Post-Acceptance Period. In the Post-Acceptance Period, the Offeror will continue to accept against payment of the Consideration all Shares validly tendered (or defectively tendered provided that such defect has been waived by the Offeror) and settlement shall take place no later than the fifth (5th) Business Day after the last day of the Post-Acceptance Period. The procedure for Shareholders to tender their Shares during the Post-Acceptance Period is the same as during the Offer Period.

During the Post-Acceptance Period, no withdrawal rights will apply to Shares tendered during such Post-Acceptance Period or to Shares tendered under the Offer on or prior to the end of the Offer Period and accepted by the Offeror.

Post-Closing Restructuring Measure

If, following the Post-Acceptance Period, the Offeror holds (i) more than 80% but less than 95% of the Shares, the Offeror will initiate the Post-Closing Demerger and Liquidation in accordance with and as described in more detail in Section 6.14.5 (*Post-Closing Demerger and Liquidation*) of the Offer Memorandum or (ii) at least 95% of the capital carrying voting rights and 95% of the voting rights in InPost, the Offeror will initiate a Squeeze-Out Proceeding, in accordance with and as described in more detail in Section 6.14.4 (*Squeeze-Out and Sell-Out*) of the Offer Memorandum.

Delisting

Euronext Amsterdam has conditionally approved the delisting of Shares from Euronext Amsterdam to take place on 23 October 2026, subject to the Offeror holding at least 95% of the Shares following settlement of the Shares tendered in the Post-Acceptance Period. Accordingly, the last day of trading of the Shares will in that case be 22 October 2026. If, following the Post-Acceptance Period, the Offeror holds less than 95% of the Shares, the Offeror and InPost will procure the termination of the listing of the Shares on Euronext Amsterdam as soon as possible in connection with the Post-Closing Demerger and Liquidation and in accordance with the applicable (policy rules) of Euronext Amsterdam. Reference is made to Section 6.14 (*Consequences of the Offer for non-tendering Shareholders*) of the Offer Memorandum.

Further implications of the Offer being declared unconditional

Remaining Shareholders who do not wish to tender their Shares in the Post-Acceptance Period should carefully review the Sections of the Offer Memorandum that explain the intentions of the Offeror, such as (but not limited to) Section 6.14 (*Consequences of the Offer for non-tendering Shareholders*) and Section 10.3 (*Luxembourg Tax aspects for Shareholders who did not tender their Shares under the Offer*), which describes certain implications to which such Shareholders may become subject with their continued shareholding in InPost.

Offer Memorandum, Position Statement and further information

This press release contains selected, condensed information regarding the Offer and does not replace the Offer Memorandum and/or the Position Statement. The information in this press release is not complete, and additional information is contained in the Offer Memorandum and the Position Statement. Other than the (previously announced) extension of the Offer Period, the terms and conditions of the Offer remain unchanged.

For more information, please contact:

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Inside Information

This press release contains inside information within the meaning of Section 7, paragraph 1 of the European Market Abuse Regulation (596/2014).

General restrictions

The information in this press release is not intended to be complete. This press release is for information purposes only. This press release is not intended to, and does not, constitute or form part of any offer, invitation or the solicitation of an offer to purchase, otherwise acquire, subscribe for, sell or otherwise dispose of any securities, or the solicitation of any vote or approval in any jurisdiction pursuant to this press release or otherwise. This press release does not constitute investment advice or an inducement to enter into investment activity. Any public offer will be made only on the basis of the Offer Memorandum, approved by the AFM, which shall contain the full terms and conditions of the Offer.

The distribution of this press release may, in some countries, be restricted by law or regulation. Accordingly, persons who come into possession of this document should inform themselves of and observe these restrictions. To the fullest extent permitted by applicable law, the Offeror and the Company disclaim any responsibility or liability for the violation of any such restrictions by any person. Any failure to comply with these restrictions may constitute a violation of the securities laws of that jurisdiction. Neither the Company, nor the Offeror, nor any of their advisers assume any responsibility for any violation by any person of any of these restrictions. The Company shareholders in any doubt as to their position should consult an appropriate professional adviser *without delay. This press release is not to be released, published or distributed, in whole or in part, directly or indirectly, in any jurisdiction in which such release, publication or distribution would be unlawful.*

Forward looking statements

This press release may include 'forward-looking statements' and language that indicates trends, such as 'anticipated' and 'expected'. Although the Company and the Offeror believe that the assumptions upon which their respective financial information and their respective forward-looking statements are based are reasonable, they can give no assurance that these assumptions will prove to be correct. Neither the Company, nor the Offeror, nor any of their advisers accept any responsibility for any financial information contained in this press release relating to the business or operations or results or financial condition of the other or their respective groups.

Notice to Company shareholders in the United States

The Offer will be made for the Shares of the Company, a public limited company incorporated under the laws of Luxembourg with its Shares listed on Euronext Amsterdam. It is important that U.S. shareholders of the Company understand that the Offer and any related offer documents are subject to Dutch disclosure and procedural requirements and Luxembourg corporate law, which are different from those of the United States. U.S. shareholders of the Company are advised that the Company's Shares are not listed on a U.S. securities exchange and that the Company is not subject to the periodic reporting requirements of the U.S. Securities Exchange Act of 1934 (the "Exchange Act"), and is not required to, and does not, file any reports with the Securities and Exchange Commission (the "SEC") thereunder.

The Offer will be made in the United States in compliance with, and in reliance on, the exemption provided by Rule 14d-1(d), known as "Tier II" exemption, under the Exchange Act and otherwise in accordance with the requirements of Dutch law. Accordingly, the Offer will be subject to certain disclosure and other procedural requirements, including with respect to the Offer timetable and settlement procedures that are different from those applicable under U.S. domestic tender offer procedures and laws.

The receipt of cash pursuant to the Offer by a U.S. holder of the Company's Shares may be a taxable transaction for U.S. federal income tax purposes and under applicable state and local, as well as foreign and other tax laws. Each holder of the Shares is urged to consult their independent professional advisor immediately regarding the tax consequences of acceptance of the Offer.

It may be difficult for U.S. holders of Shares to enforce any rights and claims arising out of the U.S. federal securities laws, since the Company is located in a country other than the United States, and some or all of its officers and directors may be residents of a country other than the United States. U.S. holders of Shares may not be able to sue a non-U.S. company or its officers or directors in a non-U.S. court for violations of U.S. securities laws. Further, it may be difficult to compel a non-U.S. company and its affiliates to subject themselves to a U.S. court's judgment.

Neither the SEC nor any U.S. state securities commission has approved or disapproved or passed judgment upon the merits or fairness of the Transaction or determined whether this press release is adequate, accurate or complete. Any representation to the contrary is a criminal offence in the United States.

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